



INTEGRATION JOINT BOARD

Report Title	IJB Directions to NHS Grampian/Aberdeen City Council
Lead Officer	Judith Proctor.
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Date of Report	18 th April 2016.
Date of Meeting	26 th April 2016.

1: Purpose of the Report

The purpose of this paper is for the Integration Joint Board to set out, with respect to the functions that have been delegated to it by Aberdeen City Council and NHS Grampian, its Directions to these partner organisations on how these functions are to be delivered.

2: Summary of Key Information

2.1 The Public Bodies (Joint Working) (Scotland) Act 2014 (<http://www.legislation.gov.uk/asp/2014/9/contents/enacted>) requires integration authorities to develop and publish a strategic plan showing how the integrated health and social care services will seek to fulfil its strategic priorities and work towards attaining the national health and wellbeing outcomes.

The Integration Joint Board endorsed its strategic plan at its previous meeting of Tuesday 29th March 2016 and this was published on the partnership's website on Friday 1st April.

2.2 The legislation also requires the Integration Joint Board to set out its mechanism for implementing the agreed strategic plan and has advised that this should take the form of Directions from the Integration Joint Board to the local authority and health board.

2.3 The proposed Directions to both Aberdeen City Council and NHS Grampian relate to those functions and services that are being delegated by our partner organisations to the Integration Joint Board.



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2.4 The financial resources that have been aligned with each individual set of Directions are drawn from the revenue budget for 2016-17 that was approved by the Integration Joint Board at its previous meeting of 29th March 2016.

There are no financial implications directly resulting from this alignment, other than those already set out in the appropriate paper and discussed at the last board meeting.

2.5 Both sets of Directions as attached clearly state that delegated functions and services will be provided in line with the Board's Strategic Plan and existing operational arrangements pending future Directions from the Board.

2.6 These Directions will remain in place until such time as they are varied, revoked or superseded. Future papers to the Integration Joint Board on the transformation of our integrated health and care services should consider their impact on these Directions to our partner organisations.

2.7 Approval of the Integration Scheme on 6th February 2016 saw the Aberdeen Health and Social Care Partnership become a public body. The Scottish Government had previously added IJBs to schedule 19 of the Equality Act 2010 and to the Equality Act 2010 (specific duties)(Scotland) amendment regulations 2015.

These amendments require the IJB to publish by 30th April a report on the mainstreaming of its equality duty and a set of equality outcomes. Draft versions of these are currently out for consultation and these will be revised and then published on the partnership's website on the required date.

Given that the Directions to both partner organisations, themselves public bodies, are framed within the context of existing operational arrangements it is reasonable to conclude that there are no equalities implications arising from either set of Directions.

2.8 Our Integration Scheme sets out the scale of the functions that are being delegated to the Integration Joint Board and our Strategic Plan outlines our ambitions to improve the health and wellbeing of our local population and to evidence attainment of the national outcomes.

The Integration Joint Board has been clear in its previous shadow discussions



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that in the first few months following 'Go Live' we should be wary of service disruption and that the people who use our services and the staff who deliver them should retain their confidence in those services.

Given that these Directions are framed within the context of the strategic plan and existing operational arrangements it is reasonable to conclude that these sets of Directions do not have significant, tangible implications for our workforce.

3: Recommendations

The Integration Joint Board is asked:

- i) To endorse its Directions to Aberdeen City Council in relation to those delegated functions that ACC delivers on behalf of the IJB.
- ii) To endorse its Directions to NHS Grampian in relation to those delegated functions that NHSG delivers on behalf of the IJB.
- iii) To agree that these, and all future Directions that may be agreed by the Board, be issued on the Board's behalf by the Chief Officer to the Chief Executives of the Aberdeen City Council and Grampian Health Board as appropriate.
- iv) To agree that future papers on the transformation of our integrated health and social care services consider what impact they will have on either (or both) set(s) of Directions.
- v) To agree that both sets of Directions are reviewed by the Audit and Performance Systems committee as and when updates are required, and at a minimum on an annual basis in respect of the following financial year.

4: Opportunities and Risks



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- 4.1 The Board must oversee the carrying out of functions delegated to it, and is required to report annually on performance. This includes monitoring the total amount spent by, or under direction of, the Board. As such the Board must be assured that its Directions are being/have been carried out. It is anticipated that this monitoring will take place through the performance management framework on the Strategic Plan and financial monitoring will be used in part to ensure that services are being delivered effectively for the Board.
- 4.2 There is a risk that Directions are not sufficiently clear such that the Aberdeen City Council and Grampian Health Board do not adjust their operations in line with them and national outcomes are not met.
- 4.3 There is a risk that Directions are not operationally deliverable and/or introduce further risks to the operational delivery of services.
- 4.4 There is a risk that the process of giving Directions is overly detailed such that issuing and overseeing the carrying out of Directions by the Board is bureaucratic and complex to monitor.